

## Profile



Born on Oct 12th, 1961 at Starnberg, Germany

### BACKGROUND

- Master of Industrial Engineering
- Certified Six Sigma Master Black Belt (General Electric, Celerant Consulting)
- Scrum Master (PSM I)

### FOCUS

- Prozessmanagement
- Supplier Management
- Process Optimization
- Digitization
- Change

## PROFESSIONAL EXPERIENCE

As of 01/2010	Independent consultant
06/2006 – 12/2009	Linde AG, Engineering Division, Pullach, Germany Senior Master Black Belt
05/2003 – 06/2006	Celerant Consulting GmbH, Duesseldorf, Germany Assistant Project Manager / Six Sigma Specialist
12/2002 – 04/2003	Independent Consultant
09/1993 – 12/2002	GE CompuNet, Frankfurt and Munich, Germany
05/01 – 12/02	Senior Consultant Managed Service
01/98 – 04/01	Black Belt and Master Black Belt
03/96 – 12/97	Customer service
09/93 – 02/96	Project manager head of IT rollout and migration projects
09/1988 – 06/1993	Procter & Gamble, Worms, Germany IT Systems Analyst und System Operations Manager
06/1986 – 08/1993	Mathä Müller, GmbH, Eisenbach, Black Forest, Germany Analysis, design, programming and extension of a production planning, control and order processing system in part time work
02/1983 – 08/1987	Various internships at firms in Germany, Italy and Costa Rica in the manufacturing, banking and IT industries in the functional areas of controlling, international banking and IT

## EDUCATION

1988	Master of Industrial Engineering, University of Karlsruhe, Germany 6-month exchange program at the University Paris Dauphine,
1982	Completed mandatory military service as a medic
1981	Graduated from the mathematisch-naturwissenschaftliches Gymnasium in Rosenheim, Germany, with an Abitur (diploma from a German secondary school qualifying for university admission)

## TRAINING

2017	Certified Scrum Master (PSM I), Scrum.Org
2011	TOC (Theory of Constraints), Vistem
2007-2008	GRID Leadership, GRID Europe,
2006	Change Leadership, Linde AG,
2004	Effective Presentations, Celerant Consulting
2004	Train the Trainer, Celerant Consulting
2003	EFQM Excellence Model, InterQuality Service AG
2001	Winning Complex Sales, GE CompuNet,
2000-2001	Six Sigma Master Black Belt, GE Capital
1998	Six Sigma Black Belt, GE Capital
1993	Business Process Management, IBM Germany
1990	Just in Time Production, Prof. Dr. Horst Wildemann
1988 - 1989	General Management Training, Procter & Gamble

## LANGUAGES

German: Native speaker, English: Fluent, Italian, French, Spanish: Working knowledge

**RELEVANT PROJECTS (EXTRACT)**

Timeline	Industry	Project
04/2017 – 06/2017	Pharma contract research company	Return on investment calculation for the digitization of a laboratory: based on process costing and including feasibility
08/2016 – 01 /2017	Pharma contract research company	Process- and business analysis in laboratories of a pharma contract research firm (GMP and GCP environment). Implementation of a process orientated Lean laboratory organization. IT system requirment engineering.
01/2016 – 08 /2016	Pharma contract research company	Introduction of Lean Six Sigma at a pharma contract research organization. Focus on commercial processes and rapid increase of sales.
06/2015 – 09/2016	International pharmaceutical company	Procurement Operational Excellence manager at an international pharmaceutical company, implementing process controls and CAPAs in GMP and GMS environments working with production sites and vendors in UK, Germany, Spain, France. Methods: SPC, 8D, FMEA, Sx Sigma, PDCA
12/2014-04/2015	Computer outsourcing	Lean Value Stream analysis of processes end to end supporting a cost reduction program at an IT service company
12/2013 – 08/2014	Injection molding, automotive exterior and interieur	Improve material handling processes (checking, booking, storing, picking, shipping) in an injection molding company; reduce cost by 20%. Implement Lean principles. It system requirement specification.
12/2013 – 06/2014	Telecom	Coaching of Green Belts at a Telecom company
01/2013 – 11/2013	Injection molding, automotive exterior and interieur	Running a Lean Six Sigma program which is tailored for small and medium enterprises at an injection molding company. Significant improvement of conformity and win back of a key customer.
01/2013 – 11/2013	Oil & gas	Facilitation of a process safety driven Continuous Improvement program at refineries
Since 2012 continuously	Mining and power generation	Continuous Improvement / Lean Six Sigma Trainings at all levels for a lignite mining and generation company
06/2011 – 12/2012	Mining and power generation	Implemented a continuous improvement program at a lignite mining and generation company. Designed and implemented the program management and mentored and trained actors at all levels.
04/2010 – 06/2010	Bank	Lean Six Sigma trainings at a bank
03/2010 – 03/2011	Lime production	Wholistic process optimization in a lime factory: reduced energy consumption by 10%
2005 - 2009	Engineering	Developed Lean Six Sigma in various divisions of an internationally operating engineering company.
2003 - 2005	Automotive Conglomerate, Various like forging, metal forming, assembly	Training and Coaching of Lean Six Sigma Black Belts at a conglomerate in the automotive division. Tecnologies: forging, cold forming, assembly.
2001 - 2003	IT	IT service and process design applying Lean Six Sigma and ITIL concepts
2000 – 2001	Semiconductor	Wholistic optimization of the processes, material flow and IT in a European Distribution Center: reduce late deliveries from 19% to 6%
1999 - 2000	IT	Development and Implementation of an IT leasing product: processes and IT
1998 - 2000	IT	Optimized IT Service Processes

**REFERENCES**

Nuvisan, GlaxoSmithKline, HP, Telefónica, Hörauf & Kohler, Syngenta, BP, Vattenfall (now LEAG), Unicredit, Fels-Werke, Linde Engineering, Thyssen Krupp, ThyssenKrupp Automotive, Celerant, Infineon, GE CompuNet IT Solutions (now ComputaCenter)